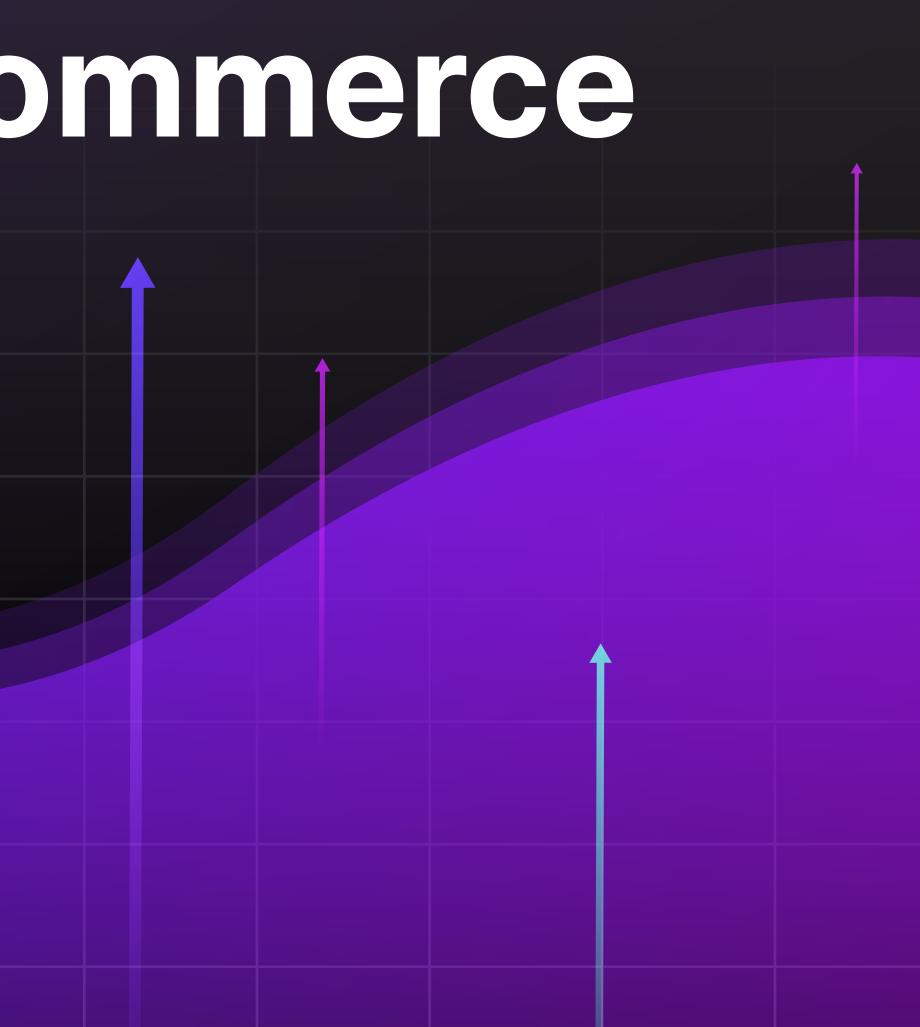
# Onacelle 2024 Digital Commerce Trends





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# Introduction

In the rapidly evolving landscape of digital commerce, 2024 stands as a pivotal year where strategic agility and technological innovation take center stage. As digital commerce expands its footprint across global markets, its growth principles have undergone a significant transformation. This article, written specifically for the visionary digital teams at the helm of large enterprise retailers, delves into the nuances of this transformation, focusing on **Chief Digital Officers (CDOs)** and **Chief Marketing Officers (CMOs)** who are steering their brands through these dynamic times.

The era of pursuing market share with little regard for profitability has given way to a more nuanced approach, where long-term, sustainable growth and robust EBITDA margins are paramount. Once king, cash flow reassumes its throne, prompting a recalibration of digital strategies to address primary market challenges and enhance operational efficiency and profitability. This shift is not merely a financial imperative but a strategic reorientation toward building resilient, adaptable businesses that thrive in an unpredictable market landscape.

In this context, the digital commerce trends of 2024 reflect a broader industry movement towards leveraging technology not just as a tool for expansion but as a means of crafting more meaningful, differentiated brand experiences. These trends underscore the importance of reinvestment in brand identity, optimization of checkout processes, practical application of personalization, and a renewed focus on key performance metrics that drive digital success.





As we navigate these trends, it's crucial to recognize the role of digital teams in not just adapting to these shifts but actively shaping the future of retail. The strategies outlined in the following sections are designed to guide digital leaders in harnessing technological advancements to bolster profitability, enhance customer engagement, and set new benchmarks in digital commerce excellence.

Our journey through "2024 Digital Commerce Trends" aims to equip senior management at large enterprise retailers with the insights and strategies necessary to lead their digital initiatives with confidence and foresight.

As we explore each trend in detail, we invite you to reflect on how these shifts align with your organization's strategic vision and how they can be integrated into your digital commerce playbook for 2024 and beyond.







#### TREND ONE **A revamped focus on EBITDA**

As we venture into 2024, the digital commerce landscape is markedly pivoting towards a more discerning approach to growth and profitability. The mantra 'cash is king' resurfaces with renewed vigor, underscoring a strategic shift from the erstwhile pursuit of market share at all costs to a focus on long-term, sustainable growth underpinned by strong cash flows. This recalibration towards profitability brings EBITDA (Earnings Before Interest, Taxes, Depreciation, and Amortization) into the spotlight, heralding a new era where digital teams are not just innovators but astute financial stewards of their brands.

This trend signifies a profound evolution in the ethos governing digital commerce strategies. Digital teams, encompassing the brilliance and foresight of CDOs and CMOs, are now tasked with a dual mandate: to identify and implement technologies that not only solve primary market challenges but also enhance operational efficiencies, thereby augmenting the bottom line.

The challenge is multifaceted, requiring a nuanced understanding of the digital ecosystem and an acute awareness of the financial levers that drive profitability.









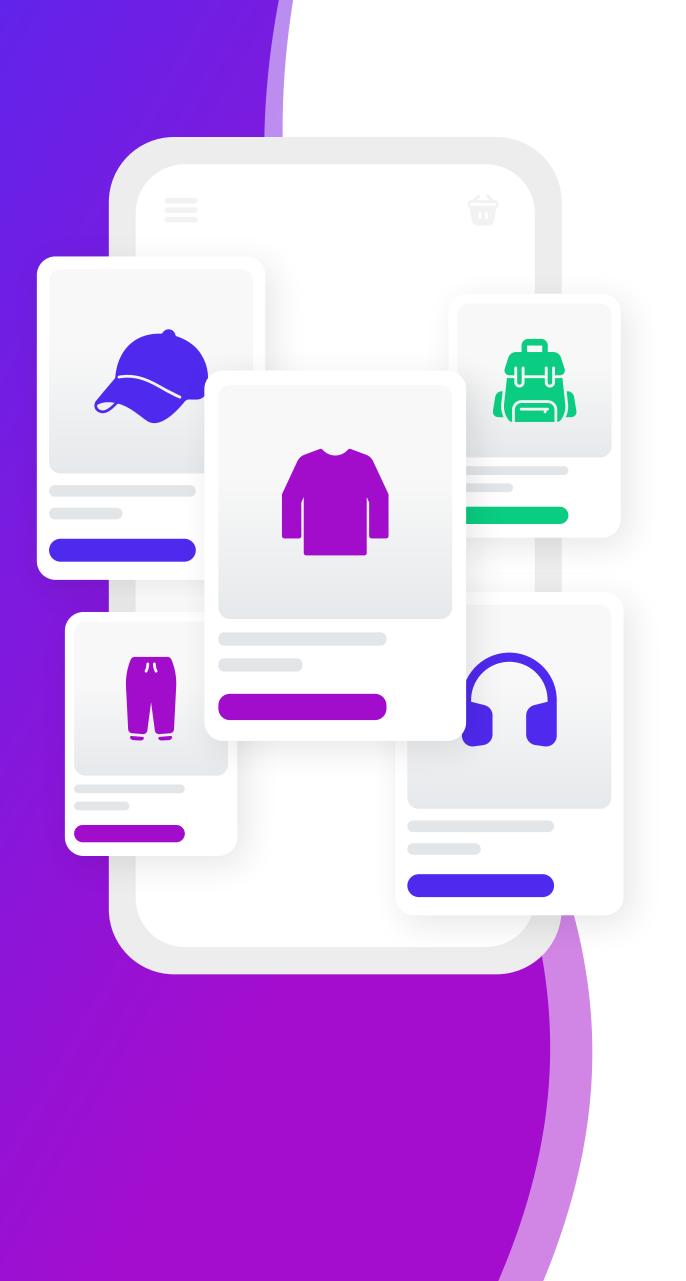
A significant focal point of this trend is the examination of transaction fees associated with digital commerce platforms. Traditionally, these fees, often calculated as a percentage of **Gross Merchandise Value (GMV)**, have constituted a substantial expense for merchants. The financial strain is further exacerbated for brands experiencing return rates north of 20%, as GMV calculations do not account for the financial impact of returns. This scenario underscores a critical pain point for digital commerce operators, prompting a quest for more cost-effective and efficient transaction processing solutions.

Historically, platforms like Shopify Plus have maintained a stronghold on transaction pricing, buoyed by a relative lack of competition. This dynamic, however, is witnessing a seismic shift. The entrance of new competitors into the commerce platform arena is reshaping the landscape, endowing brands with unprecedented leverage. In this emerging paradigm, merchants are increasingly inclined to bypass platforms acting as intermediaries and engage directly with payment providers. This direct engagement model capitalizes on the economies of scale inherent to large brands, facilitating more favorable transaction cost negotiations.

The trend towards eschewing aggregate checkout platforms in favor of a more open, brand-centric approach marks a significant departure from traditional practices. This model does not obscure the relationship between brands and payment providers but rather celebrates and strengthens it, leveraging checkout technology that accentuates this direct connection. The implications for digital commerce are profound, heralding a new chapter where cost efficiency and strategic financial management become as integral to digital strategy as technological innovation.

As we delve deeper into the fabric of 2024's digital commerce trends, this shift towards a revamped focus on EBITDA encapsulates a broader industry movement towards financial prudence, operational efficiency, and strategic growth. It challenges digital teams to reimagine their approach to technology adoption, platform selection, and financial management, setting the stage for a more sustainable, profitable future in digital commerce.





#### TREND TWO **Reinvesting in the brand**

The digital marketplace of 2024 presents a unique paradox. While launching a brand and reaching consumers globally is easier than ever, standing out in a sea of digital noise has never been more challenging. This environment amplifies the importance of brand differentiation—a principle that has regained its rightful place at the core of strategic discussions among digital commerce leaders. A brand's journey to digital prominence is no longer just about capturing fleeting attention; it's about making meaningful investments that resonate with consumers and distinguish the brand from its competitors.

In this landscape, the focus shifts from chasing quick wins through clever marketing tactics to a more profound, sustained effort in building brand equity. Digital teams, particularly CDOs and CMOs, are recalibrating their strategies to prioritize investments that highlight what makes their brand unique.

This isn't about mere aesthetics or superficial branding efforts; it's about embedding differentiation into every facet of the digital experience—from personalized customer interactions to bespoke product offerings and innovative online experiences.









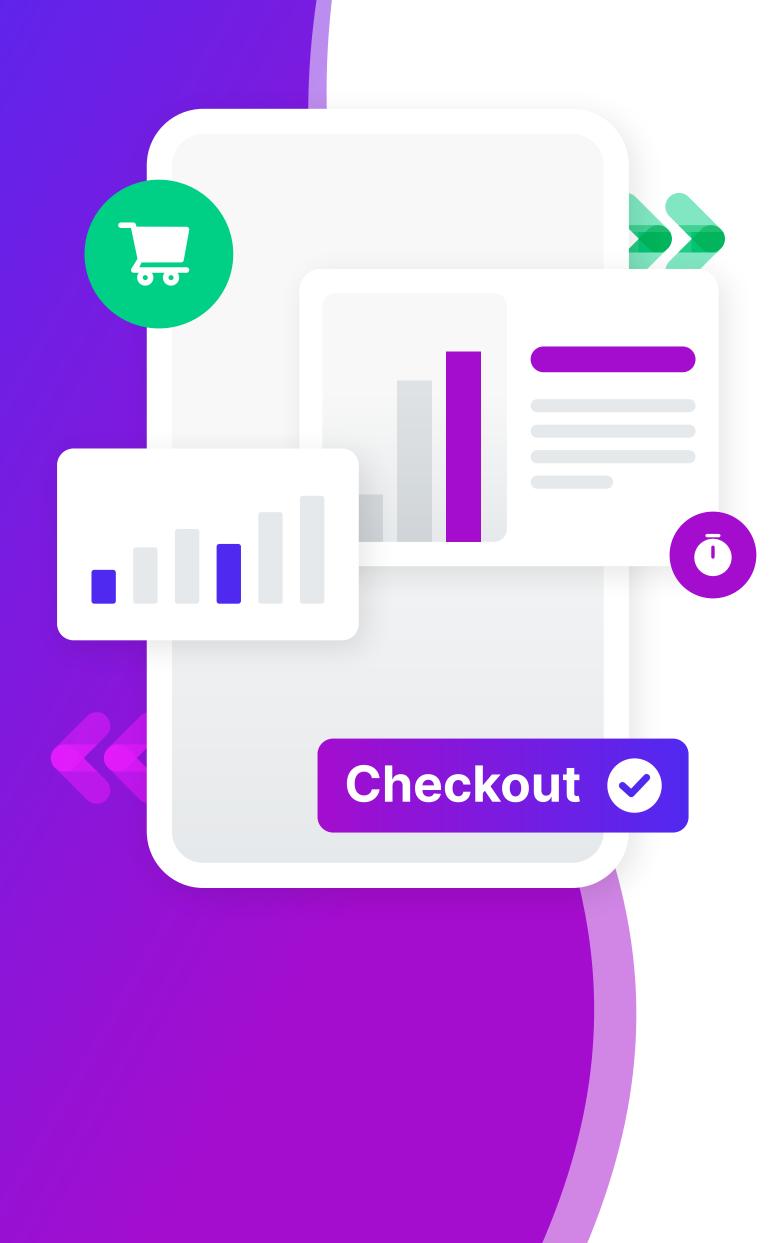
The emergence of a new wave of commerce platforms catalyzes the resurgence of brand investment as a strategic priority. These platforms diverge from the one-size-fits-all, templated solutions that dominated the past, offering a canvas for creativity and differentiation instead. Unlike their predecessors, these next-generation platforms are designed flexibly, enabling brands to create unique, differentiated online shopping experiences that reflect their identity and values.

This trend towards reinvesting in the brand is a response to a market that has grown weary of cookiecutter experiences. Consumers today crave authenticity and connection, pushing brands to rethink how they present themselves online. The digital commerce teams of 2024 are embracing technology not as a means to replicate what others are doing but as a tool to carve out a distinct space in the market. By leveraging these advanced platforms, brands can transcend traditional limitations, offering consumers an online experience that is not just a transaction but a journey reflective of the brand's unique story and ethos.

As we navigate the complexities of digital commerce in 2024, the emphasis on brand investment also underscores a broader shift toward long-term value creation. It's a movement away from the transient and towards the enduring, where the power of a well-articulated brand identity can attract and retain customer loyalty in an increasingly fragmented market. This trend challenges digital teams to think deeply about what their brand stands for and how technology can be harnessed to amplify these unique qualities, ensuring that every digital touchpoint is an opportunity to reinforce the brand's distinctiveness and value proposition.

In this era of digital commerce, the brands that thrive will recognize and act on the imperative to reinvest in their brand. It's a strategic choice that demands creativity, foresight, and a commitment to delivering an unparalleled online experience that elevates the brand and creates a lasting bond with consumers.





#### TREND THREE **Checkout optimization**

In the digital commerce landscape of 2024, the final steps of the online shopping journey—checkout—have come under intense scrutiny. A cumbersome and inefficient checkout process is more than a minor inconvenience; it represents a significant barrier to conversion, turning potential sales into missed opportunities. This realization has led digital teams, especially those guided by forward-thinking CDOs and CMOs, to prioritize optimizing the checkout experience as a critical component of their digital strategy.

The impetus for this focus is clear: in an era defined by the immediacy of mobile shopping and the dwindling patience of consumers, even minor friction points can deter a purchase. Modern consumers, accustomed to the efficiency and speed of digital interactions in other aspects of their lives, expect nothing less from their shopping experiences.

This expectation sets a high bar for digital commerce platforms, compelling them to deliver seamless, intuitive, and rapid checkout processes that align with the fast-paced lifestyle of their users.









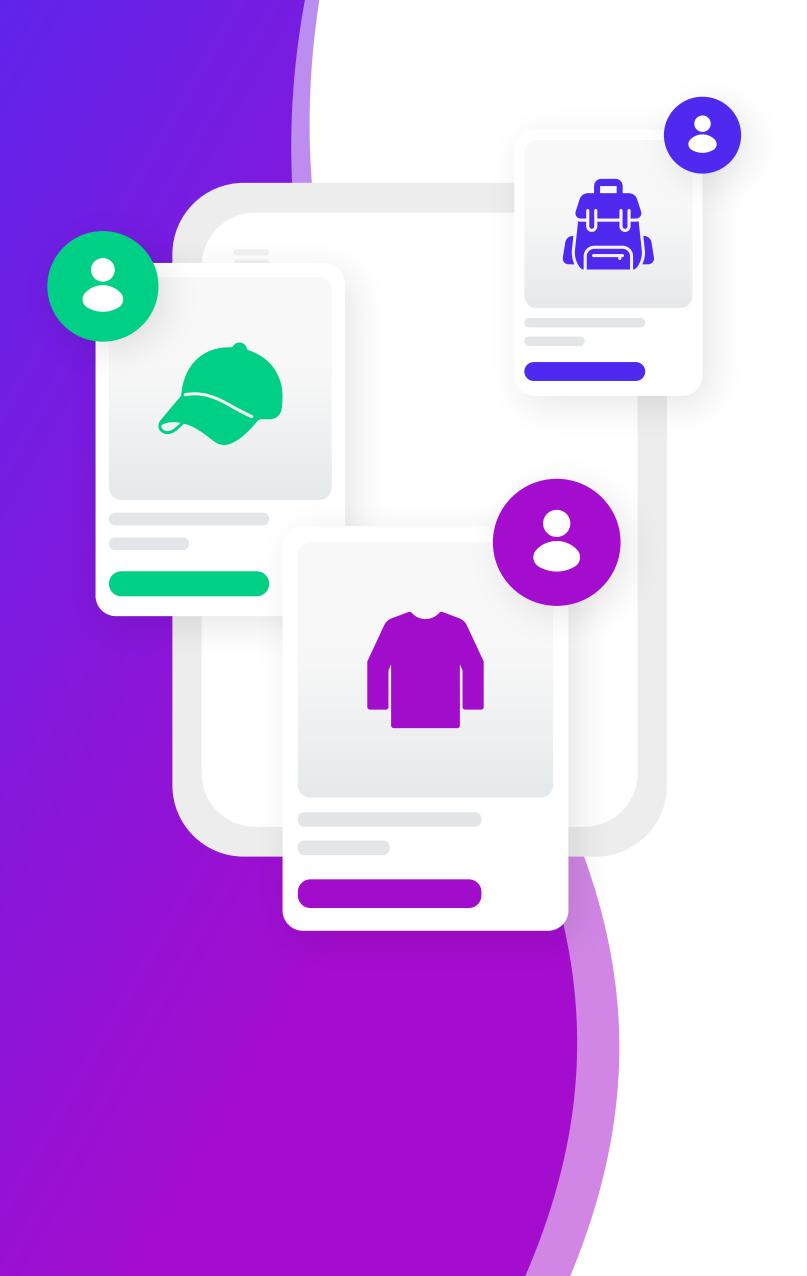
The strategic importance of checkout optimization cannot be overstated. It is not merely about reducing the number of clicks or streamlining form fields—though these are certainly aspects of the process. Instead, it's about creating a checkout experience that feels like a natural conclusion to the shopping journey, reinforcing the brand's commitment to customer satisfaction and ease. This involves leveraging the latest technology and design to anticipate and address potential friction points before they disrupt the customer's path to purchase.

Investments in checkout optimization yield outsized returns, primarily because they act at the very bottom of the sales funnel. Improving the checkout experience has a leveraged effect on the entire funnel, enhancing the efficiency of all preceding marketing and engagement efforts. A streamlined one-click checkout boosts conversion rates and enhances customer loyalty by leaving a lasting impression of a brand that values its customers' time and satisfaction.

Moreover, the focus on checkout optimization reflects a broader trend toward personalization and customercentricity in digital commerce. By tailoring the checkout experience to meet the needs and preferences of individual customers—whether through flexible payment options, personalized upsells, or simplified data entry—brands can further differentiate themselves in a competitive market. This level of customization and attention to detail signals to customers that their needs are understood and valued, fostering a sense of connection and loyalty to the brand.

As we move through 2024, the emphasis on optimizing the checkout experience is set to intensify, with brands increasingly recognizing its role as a critical touchpoint in the customer journey. The pursuit of perfection in checkout is not just about technological prowess; it's a strategic imperative that reflects a brand's overarching commitment to excellence in customer service. For digital commerce teams, the challenge is clear: to create a checkout experience that is not just a transaction but the culmination of a positive and memorable shopping journey that encourages customers to return time and again.





## TREND FOUR Making ecommerce personalization practical

As we advance into 2024, the quest for personalization in e-commerce has reached a critical juncture. The ability to offer personalized shopping experiences has long been heralded as a cornerstone of digital marketing success. However, the practical challenges of achieving this, especially in an environment where most interactions are with first-time visitors who are not logged in, have often relegated personalization to aspirational goals rather than actionable strategies.

This year, however, sees a paradigm shift as digital teams led by visionary CDOs and CMOs harness new technologies to make e-commerce personalization a possibility and a practical reality.

The challenge is twofold. On the one hand, there's the technical hurdle: crafting personalized experiences for unidentified visitors requires a sophisticated understanding of anonymous user behavior and preferences, a task that traditional personalization platforms, with their bulky, monolithic architectures, have struggled to accomplish efficiently. On the other hand, there's the operational challenge: even if the technology were capable, the sheer volume of content and experiences needed to genuinely personalize the shopping journey for diverse customer segments would overwhelm most digital teams.







Enter the advancements in artificial intelligence and machine learning. These technologies are transforming the landscape of digital commerce personalization by offering scalable, efficient solutions to both challenges. Al-driven platforms can now analyze vast datasets—spanning content interactions, product catalog dynamics, order history, and customer engagement metrics—to infer preferences and predict behaviors of unidentified users.

This transformation equips digital teams with a powerful co-pilot in the form of AI, which suggests content ideas based on segments. The team can review, adjust, or approve these suggestions, streamlining the personalization process while ensuring human oversight and creativity remain at the core. This collaborative approach between AI and digital teams facilitates the efficient and practical generation of segmented content at scale, marrying technology with human insight to create more personalized and engaging shopping experiences.

The practical application of personalization in 2024 also extends to new customer acquisition strategies. With the deprecation of third-party cookies and the increasing emphasis on privacy, digital marketers are finding innovative ways to segment and target potential customers. Advanced Al tools enable brands to leverage first-party data and contextual signals to build rich customer profiles, even without traditional identifiers. This approach respects user privacy and enhances the relevance and effectiveness of digital marketing campaigns, driving engagement and conversion through personalized messaging that resonates with each segment's unique interests and needs.

As we navigate the complexities of e-commerce in 2024, the practical realization of personalization stands out as a key trend. It reflects a broader shift towards more intelligent, efficient, and respectful ways of engaging with consumers. For digital teams, the message is clear: the tools and technologies to make personalization a practical part of your digital commerce strategy are here. The challenge is to leverage these capabilities to create more meaningful, personalized shopping experiences that delight customers, drive loyalty, and set your brand apart in a crowded digital marketplace.





### TREND FIVE The big three digital commerce performance metrics

In the complex and ever-evolving world of digital commerce, understanding and optimizing key performance metrics is paramount for success. As we step into 2024, digital teams, under the guidance of insightful CDOs and CMOs, are sharpening their focus on what we call "The Big Three" performance metrics: conversion rates, bounce rates, and average order value (AOV). These metrics serve as the foundational pillars of digital commerce strategy, offering clear indicators of where to allocate resources for maximum impact.

#### **Conversion rates**

Central to digital commerce, the conversion rate is the ultimate measure of a site's effectiveness in turning visitors into buyers. Improving this metric often involves a multifaceted approach, encompassing everything from streamlining the user experience to optimizing checkout processes. Digital teams increasingly rely on advanced analytics and A/B testing to fine-tune every aspect of the customer journey. This ensures that potential customers are not just visitors but active participants in the commerce ecosystem.







#### **Bounce rates**

The bounce rate, often a first indicator of site engagement, reflects the percentage of visitors who leave after viewing only one page. A high bounce rate is a clear signal that a website's landing pages are not resonating with its target audience or that the user experience is lacking. Addressing bounce rates requires a deep dive into page load speeds, content relevance, and navigation ease. Fast initial page load speeds, in particular, have been identified as crucial for capturing and retaining visitor attention in the first few moments of their visit.

#### **Average Order Value (AOV)**

Enhancing AOV is about encouraging customers to purchase more per transaction. Strategies to boost AOV include upselling, cross-selling, and providing incentives for larger purchases. This metric is directly tied to the bottom line, making it a critical focus for digital teams looking to increase revenue without necessarily increasing traffic. Personalization is key here, as customized product recommendations and targeted offers can significantly influence purchasing decisions.



The nuanced understanding of these three metrics allows digital teams to craft strategies that are not only data-driven but also highly targeted. For instance, while improving initial page load speed is commonly believed to boost conversion rates, it is more closely correlated with reducing bounce rates. Conversely, enhancing page-to-page load speed after the initial load has a more direct impact on conversion rates. This subtlety highlights the importance of targeted technological solutions, such as reducing dependencies on third-party apps to improve initial load times and adopting the proper headless commerce architectures, as some allow for no-load page-to-page transitions while others do not.

In 2024, the emphasis on these "Big Three" metrics signifies a maturation in the digital commerce sector, where success is not just about driving traffic but optimizing the quality of interactions and transactions. Digital teams are now equipped with sophisticated tools and platforms that enable a more granular analysis of customer behavior and site performance, paving the way for strategic interventions that are precise, effective, and aligned with broader business objectives.

As we continue to navigate the challenges and opportunities of digital commerce, the focus on conversion rates, bounce rates, and AOV underscores a fundamental truth: the path to digital excellence is paved with data. By meticulously analyzing and optimizing these key performance metrics, digital teams can unlock new levels of operational efficiency, customer satisfaction, and, ultimately, business success.



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## CONCLUSION Navigating the future of digital commerce

As we conclude our exploration of the 2024 digital commerce trends, it's evident that the landscape is transforming profoundly. The focus on EBITDA, brand reinvestment, checkout optimization, practical personalization, and the meticulous analysis of key performance metrics illustrates a shift towards a more strategic, nuanced approach to digital commerce. This evolut reflects the growing complexity of consumer behaviors and technological advancements, compelling digital teams to adopt more sophisticated, data-driven strategies to stay competitiv

The journey through these trends underscores the critical role of digital teams, particularly CDOs and CMOs, in steering their brands through the dynamic waters of digital commerce. The challenges are many, but so are the opportunities. By embracing the shifts towards financial prudence, brand differentiation, streamlined checkouts, and personalized customer experiences, brands can survive and thrive in this new era.

The future of digital commerce is here, and with the right strategies, technologies, and partners, The key to success lies in understanding that technology is not just a tool for operational your brand can not only navigate this future but define it. Let's embark on this journey together, efficiency but a catalyst for creating deeper, more meaningful connections with consumers. shaping the next chapter of digital commerce with innovation, insight, and a relentless focus on The integration of advanced technologies—be it in optimizing checkout processes or leveraging delivering exceptional customer experiences. Al for personalization—must be approached with a strategic mindset, always with the brand's unique identity and customer value proposition at the forefront.

As we look to the future, the call to action for brands is clear: to navigate the 2024 digital commerce landscape successfully, it's imperative to stay agile, informed, and always willing to innovate. The trends highlighted here provide a roadmap for doing just that, offering insight into where the digital commerce world is headed and how brands can adapt to maintain relevance and drive growth.



	For those ready to take their digital commerce strategy to the next level, Nacelle stands as
	a partner in this journey. Our technology is designed to empower your digital team, offering
CS	the tools and insights needed to tackle the most pressing challenges of 2024 and beyond. By
ition	focusing on scalability, customization, and operational efficiency, Nacelle helps brands harness
	the power of their digital commerce platform to achieve sustainable growth and
ive.	a competitive edge.

We invite you to schedule a call with Nacelle to learn more about how our technology can support your digital commerce initiatives. Together, we can explore tailored solutions that align with your strategic goals, ensuring your brand is well-positioned to capitalize on the opportunities presented by the evolving digital commerce landscape.



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Nacelle, the leading Commerce Experience Platform, elevates e-commerce conversion rates by an average of 28%. We provide optimized one-click checkout, content personalization, and Al-powered product recommendations. Our advanced headless APIs and composable technology set the standard for enterprise commerce excellence, providing robust solutions for today's dynamic online retail environment. Nacelle is backed by prominent, world class investors like Tiger Global, Index Ventures, and iNovia.

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